



Hinckley & Bosworth
Borough Council

A Borough to be proud of

GREEN SPACE DELIVERY PLAN

2014 - 2018



8 APRIL 2014 (For approval by Council)

Green Space Delivery Plan 2014– 2018

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Forward by Councillor Crooks

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Forward by Councillor Bill Crooks

In the Autumn 2013 residents survey, improving the area's green spaces was rated as almost the top priority of Hinckley & Bosworth residents, an aim shared by all of us who treasure these vital features of the landscape.

The Borough Council has made considerable improvements to its own parks and open spaces and has assisted many Parish Councils to do the same through the Parish and Community Initiative fund.

This delivery plan builds on these successes and maps out the improvements and changes for the next 5 years. It keeps this activity to the forefront of the Council's aims and ambitions, recognising the priority given to this work by local residents.

Can I thank everyone who contributes to maintaining and protecting these most valued attractions.

Councillor Bill Crooks

1. Introduction

1.1 Scope

Hinckley & Bosworth Borough Council are the main provider of green space sites in Hinckley and also provide countryside sites and green space within Council owned housing developments across the Borough. This delivery plan will focus on green space priorities for Council owned land for the next 5 years as well as providing support to Parish Councils to develop their own green spaces. This delivery plan should be read in conjunction with the Borough Council's Adopted Core Strategy (2009).

The data collated in 2011 as part of the Open Space, Sport and Recreational facilities study, the findings of the Green Infrastructure Study 2008, and a review of national, regional and local policy / strategy (including planning policy) will be used to identify and deliver priorities for this Delivery Plan (see section 4).

It is important to note that this delivery plan will deliver the green space priorities proportionate to the development growth within the Borough as derived from the Core Strategy.

1.2 Green Space Strategy Achievements 2005-2011

The first Green Space Strategy represented a firm commitment to improve Council maintained green spaces, providing a strategic approach to management and a comprehensive programme of improvements have been put into place. Headline achievements are given in appendix 1. These included four green flag award, improvements to 6 community parks, Hollycroft Park and Burbage common, 6 new play areas for infants and juniors, 5 new multi use games areas / ball courts, 1 new skate park, an extension at Ashby road cemetery and a new natural burial service, a new woodland, new allotments at 2 sites, merging the green space management and grounds maintenance functions, improved tree management and improvements to the environmental performance of the service.

2. Strategic Context

2.1 Key publications and policies developed at a national regional and local level since 2005 which have been considered during the development of this delivery plan are detailed in appendix 2 (National, regional and local) and appendix 3 (Core strategy policies). The key change has been the intensification of the green infrastructure (GI) agenda. GI is a network of green spaces and natural elements that intersperse and connect cities, towns and villages. It represents a holistic approach to viewing the natural environment, acknowledging the benefits and vital functions it provides for the economy, wildlife, people and communities alike.

This delivery plan will provide the mechanism for delivering the improvements identified in two local strategies produced as part of the development of the Hinckley and Bosworth Local Plan 2006-2026. These are:

- The Green Infrastructure Strategy for Hinckley & Bosworth (2008). Full document available at http://www.hinckley-bosworth.gov.uk/downloads/download/208/green_infrastructure_strategy
- The Open space, Sport and Recreational Facilities Study (2011). Full document available at http://www.hinckley-bosworth.gov.uk/downloads/download/657/open_space_sport_and_recreational_facilities_study

2.2 A Green Infrastructure Strategy for Hinckley & Bosworth (2008)

The Green Infrastructure Strategy assesses the network of green spaces, pathways, bridleways and wildlife corridors and how they are linked to the borough's towns and villages and other rural settlements. Interventions which relate to council owned land are at Burbage Common & Woods, Hinckley town centre, the Harrowbrook corridor and the Hinckley / Barwell / Earl Shilton / Burbage green wedge.

2.3 Open Space, Sport and Recreational Facilities Study 2011

This report sets out the key findings for open space, sport and recreation facilities, and is a key part of the evidence base for the Local Plan. Central to this work was an audit of open space provision (consistent with planning policy guidance 17 (PPG17) and the open space typology detailed in section 1.2), which included site assessments of identified open spaces based on set criteria, and a range of consultation to identify local attitudes and aspirations relating to open space issues.

A variety of consultation methods were used including a postal household questionnaire, distributed to 5000 households by random selection (474 postal surveys were returned). Other methods of engagement included workshop sessions for key stakeholders, sports clubs and Parish Councils, whilst an internet survey was designed for children and young people. Finally, “drop in” session at Hinckley market and one-to-one consultations with Council officers also took place.

The table shown in appendix 4 summarises the headline findings of this audit process and highlights important policy recommendations for future delivery.

2.4 The strategic aims of Hinckley & Bosworth Borough Council

It is fundamental that this plan also supports the Council's key strategic document, the Corporate Plan 2013 -2016, which sets out the Council's aims for achieving its vision of making a Hinckley and Bosworth “A Borough to be proud of”. It highlights four strategic aims:

1. Creating a vibrant place to work and live
2. Empowering communities
3. Supporting individuals
4. Providing value for money and proactive services

This Green Space Delivery Plan will contribute towards meeting these aims, having a major impact on “Creating a vibrant place to work and live”. Specifically, the Corporate Plan seeks to “protect and improve our parks and open spaces”.

3. Vision

Given the Council's corporate priorities, the vision of this Delivery Plan must emphasise the need for high quality green space provision that meets the needs and expectations of local residents, thereby creating a sense of pride in local communities. The vision of the Council's first Green Space Strategy continues to embrace the Council's aspirations for green spaces and is therefore adopted for this delivery plan:

Hinckley & Bosworth Borough Council will work in Partnership with the local community and other service providers to create a network of high quality and accessible green space that meets the needs of local people. We will provide clean, safe and well-maintained parks and green spaces, which offer varied leisure opportunities for all ages, helping to make a Borough to be proud of, supporting regeneration, biodiversity and healthy living.

4. Developing Themes and priorities for this Delivery Plan

A set of four key themes have been developed for this Green Space Delivery Plan. These themes emerge from policy at national level, the Council's corporate plan, the long term aims of the first Green Space Strategy (appendix 6), the Open Space Study (appendix 4) and GI strategy interventions (appendix 5) and clearly identify and justify the choice of priorities identified for the duration of this delivery plan:

NB These themes indicate the priorities for the Councils green space team during the delivery plan period 2013 – 2018. Other policies such as the provision of new and protection of existing green space will be implemented through the planning process.

Full rationale and justification for the priorities is given in Appendix 11.

4.1 Themes and Priorities for the Delivery Plan

4.1.1 Green Space Quality

Continue to improve the quality of green space provision, with an emphasis on improving amenity green space and low quality sites, and reducing the quantitative and accessibility gaps identified within the Open Space Sport and recreation study. Appendix 9 gives the quality audits for areas open space within Hinckley.

Priorities within this theme will therefore be:

- Ensure the Clean Neighbourhood strategy is followed on green spaces including promoting responsible dog ownership, reducing dog fouling and littering, removing all abandoned vehicles and fly tipping within 24 hours of being reported, respond to vandalism within 48 hours of reporting.
- Through Endeavour (integrated community protection project) seeking to improve people's feelings of personal safety in green spaces, and address antisocial behavior issues as they arise.
- Seeking developer contributions to develop and enhance existing green spaces in Hinckley (OSSRS quality audit and policies have been used to identify improvements listed in the action plan).
- Ensure new residential developments provide on site open space where they are large enough to enable them to do so.
- Develop and enhance the variety, quantity, quality and accessibility of children and young peoples play. Includes seeking to provide a new play spaces north and south of Hinckley town centre, and equipped play in Hinckley town centre. Preston Way and Clarendon Park play areas will be enhanced.
- Encourage use of the Parish and Community Initiative fund by Parish Councils to improve green spaces.
- Assess access to green spaces by public transport and if necessary seek to increase this.
- Improve the quality of amenity green space in Hinckley through landscaping and ancillary facilities.
- Achieving Green flag standard at Council maintained green spaces at Hollycroft Park and Burbage Common.
- On going commitment to improving the quality of grounds and tree maintenance by Council staff.
- In partnership with funeral directors and memorial masons seek to improve the cemetery service, and ensure the safety of visitors.
- Ensuring new green spaces are adopted quickly and maintained to a high standard. Appendix 10 sets out details for the management of new public open spaces.

4.1.2. Health & Activity

Encourage active and healthy lifestyles. Priorities within this theme will therefore be:

- Improve the quality of council owned outdoor sports facilities
- Seek to provide access to a grass pitch in south east Hinckley
- Seek community access to schools sports facilities
- Seek to support and co-ordinate all partners and providers of outdoor sports facilities to ensure a co-ordinated approach to provision

- Seek to improve the quality of allotments, to provide additional allotments, and maximize occupancy and utilization of the allotment land available
- Seek to develop alternatives to traditional allotment provision e.g. allotment associations, garden share, community growing.
- Improve opportunities to use green corridors for activities such as walking, cycling and horse riding
- Increase the opportunities for the community to engage in physical activity on green spaces.

4.1.3 Green Infrastructure

Support the Green Infrastructure Interventions proposed in the Hinckley & Bosworth Green Infrastructure Strategy in order to help ensure that there is a network of adaptable and multi-functional green spaces across the Borough. Priorities within this theme will therefore be:

- Further improvements at Burbage Common & Woods including improved access to the site.
- Hinckley Town Centre – Mitigate against the urban ‘heat island’ effect by increasing the number of trees on green spaces (and in general) near the centre of Hinckley.
- Harrow Brook Corridor – Improve access at the western end of this route to allow access to the Ashby Canal. Increase the number of habitats along the corridor.
- Contribute to increasing the multifunctional nature of existing green space by increasing natural and semi natural green space through management and maintenance changes (see biodiversity priorities below). This will include providing semi natural green space within all formal parks.
- Seek to negotiate and improve access to sites which are currently inaccessible.
- Work with other organizations to help facilitate the strategic interventions proposed as part of the development of the strategic GI network.

4.1.4 Biodiversity and environmental impact

Change management and maintenance of sites to increase biodiversity. Priorities within this theme will therefore be:

- Management of council owned natural and semi natural green space to enhance biodiversity and nature conservation
- Management of other green space types to increase biodiversity e.g. closed churchyards and cemeteries, allotments, green corridors and formal parks
- Changes to grounds maintenance to reduce the environmental impact of our operations (ongoing reductions in use of herbicides, acquisition of machinery for meadow management etc)
- Partnerships with local communities and the voluntary sector to increase biodiversity management.

4.2 Delivery principles.

Four cross cutting principles will underlie delivery of all the themes and priorities.

106 **Community involvement and Partnership working** – Engage with and empower local communities to become actively involved in the management of local green spaces, supporting the Government’s localism act. This will include:-

- Consulting with local communities when making key decisions about green spaces, following the guidance within the community engagement and involvement strategy in appendix 7.
- Working with local communities and other providers to manage, develop and promote green spaces.
- Support existing and encourage new friends groups, volunteer groups and other mechanisms which transfer delivery to local communities.
- Promote and increase awareness of all green spaces in the Borough.
- Support parish councils to enable them to develop their own green space delivery plans

2. Life long learning – Provide a varied programme of events and activities and volunteer opportunities which raise awareness of green spaces and environmental issues through promotion, education and lifelong learning. Guidance in appendix 8 will be followed.

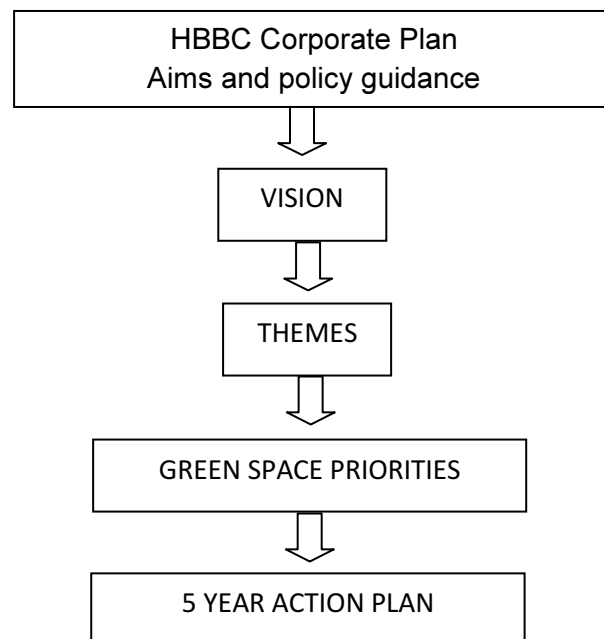
3. Equalities – Ensure that green spaces provide a variety of leisure, recreation and play opportunities which are accessible to everyone in our communities.

4. Funding – Given the current economic climate, seek to identify new mechanisms for funding open space improvements by:-

- Maximising external funding for green spaces
- Identifying income sources which do not deter use of green spaces
- Where capacity exists within the service, seek to generate income to support the service delivery, and reduce the cost of the service.
- Maximising use of the s106, new homes bonus and other developer contributions available for green space improvements.
- Prioritise adopting new open spaces to increase revenue to increase grounds maintenance quality
- Maximise the efficiency and effectiveness of the service at every opportunity.

4.3 Summary

Using these priorities, the over-arching vision and themes, a five year action plan has been developed, and this decision-making framework is summarized below:



5. Action Plan

FIVE YEAR ACTION PLAN FOR CAPITAL PROJECTS– 2014 – 2018

Year 1 (January 2014 – March 2015)

Site	Key issues	Recommended Action	Green Space Development Plan Theme number/s	Cost Estimate	Potential Funding	Risk
1. Preston Road	<p>Site scored low (30%) in PPG 17 study. (recommendation in ref AGS1, AGS2,AGS4, AGS5, CYP1, CYP2, CYP3, CYP6)</p> <p>Lack of provision for children. No basic site infrastructure or site furniture.</p>	Provide a new toddler/junior play area. Improve landscaping of the site, through improved access, fencing and site furniture.	<p>1 Quality</p> <p>2 Health</p>	£65k (£20k equipped play £45k landscaping)	<p>Section 106 ref: 05/01167/OUT. £8,580 equipped (received)</p> <p>Ref: 11/00571/FUL. £6,006 equipped and £47,151 (unequipped)</p> <p>£5k HBBC special expenses funding</p>	<p>106 money not yet received. May not be released within year 1 of action plan. 106 funding weighted towards unequipped provision.</p>
2. Netherley Court and Jelicoe Way	<p>Site scored low (55%) in PPG 17 study. (recommendation in ref AGS1, AGS2,AGS4, AGS5)</p>	Consult with local residents with regards to plans for improvements. Potential landscaping, site furniture, access improvements, bulb planting.	<p>1Quality</p> <p>4 Biodiversity</p>	£10k	<p>Section 106 ref: 05/01160/FUL. £9,438 unequipped (received).</p> <p>£500 HBBC funding</p>	Lack of support for plans from local residents.

<p>3. Gowrie Close, Clifton Way, Roston Drive and Erskin Close.</p>	<p>Sites are grouped together in one project area. Sites scored low in PPG 17 study. (recommendation ref AGS1, AGS2, AGS4, AGS5)</p>	<p>Site landscaping and access improvements. Install new site furniture.</p>	<p>1Quality 4 Biodiversity</p>	<p>£15k</p>	<p>No section 106 funding currently allocated. £15k from special expenses funding.</p>	<p>Lack of support from public.</p>
<p>4. Amenity Green Space (NE Hinckley, Stoneygate Estate). Barwell Lane, Woburn Close, Warwick Gardens, Ribblesdale Avenue, Field Close, Wendover Drive, Saville Close, Newquay Close.</p>	<p>A number of small areas of green space within the NE Hinckley. Scored low in PPG17 study, (recommendation ref AGS1, AGS2, AGS4, AGS5) lack of basic infrastructure, landscaping and site furniture.</p>	<p>Create areas of bulb planting, new pathways, tree planting and site furniture.</p>	<p>1Quality 4 Biodiversity</p>	<p>£25k between all sites</p>	<p>Section 106 ref: 08/00084/FUL £568 unequipped. (received) £24.5k from special expenses funding.</p>	
<p>5. The Rock Gardens</p>	<p>Landscape and access improvements. (recommendation in PPG17 ref PG1, PG4,PG5)</p>	<p>New tarmac surfaced pathways. Landscaping works</p>	<p>1Quality 4 Biodiversity</p>	<p>£26k for tarmac pathways. Additional £14k for resin bonded pathways.</p>	<p>Section 106 ref: 10/00498/FUL £1,635 unequipped. (received) £24.5k special expenses funding. Additional 14k for resin bonding.</p>	<p>Site already scored reasonably highly in PPG17 study (80%).</p>

<p>6. Queens Park (phase 2)</p>	<p>Further improvements following on from main community park improvements. (recommendation in PPG17 ref PG1, PG2, PG3, PG4, PG5, PG6, PG7, PG8, CYP1, CYP2, CYP3, CYP4, CYP5, CYP6, CYP9)</p>	<p>Small scale increase to play equipment including new roundabout, improve the biodiversity of the site through creation of wildflower meadows and bulb planting. Provide new cycle route along the main pathway with new heritage lighting columns. Install outdoor gym equipment.</p>	<p>1 Quality 2 Health 3 Green Infrastructure 4 Biodiversity</p>	<p>£64k (2k wildflower & bulb planting, £17.5k for equipped play and £24k for cycle route, and £20,800 heritage lighting)</p>	<p>Section 106 ref: 10/00632/FUL £572.40 unequipped, 11/00952/FUL £572.40 unequipped, 10/00931/FUL £817.80 unequipped, 08/00907/FUL £817.80 unequipped. 11/00182/FUL £817.80 equipped 10/00681/FUL £2,453.40 equipped. Received.</p> <p>Section 106 ref: 12/00768/FUL £817.80, 11/00516/FUL £544, 11/00224/FUL, £3,271, 10/00910/FUL £1,635, 11/00104/FUL £817, 11/00581/EXT £7,254 (equipped)</p> <p>Ref: 11/00681/FUL £1,635, 11/00680/FUL £1,635 11/00749/EXT £1,250, 11/00263/FUL £817.80, 11/00516/FUL £69.30, 11/00232/OUT £817.80, 11/00581/EXT £924 (unequipped) Not yet received.</p> <p>£37k HBBC capital, special expenses funding.</p>	<p>Install equipment sympathetically to compliment existing equipment. Timescales associated with creation of wildflower meadows and negative press involved. Some 106 money not yet received.</p>
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106 Richmond Park	<p>Poor quality football pitches due to lack of sufficient drainage. Improve path surfaces. Further possibilities for equipped play and tree planting. (recommendation in PPG17 ref PG1, PG2, PG3, PG4, PG5, PG6, PG7, PG8. CYP1, CYP2, CYP3, CYP4, CYP5, CYP6, CYP9, OSF1, OSF2, OSF3, STP2, PITCHES 2)</p>	<p>Carry out earthworks to level the site and create further football pitch. Install a new drainage system to improve pitch quality. Improve surface of footpath around perimeter of site. Install further equipped play.</p>	<p>1Quality 2 Health 4 Biodiversity</p>	<p>£300k drainage and footpath improvement £5k additional equipped play and tree planting</p>	<p>Grant funding from FA football foundation £150k (agreed) Section 106 ref: 08/00349/FUL £45,395 HBBC capital (already agreed) Further Section 106 not yet received. 11/00571/FUL £20,982 formal 10/00733/FUL £1,635 Equipped 12/01110/FUL £817.80 11/00547/FUL £817.80 Unequipped</p>	<p>Weather conditions. Required space for additional equipped play and additional tree planting.</p>
8. Burbage Common	<p>Poor quality access provision at main entrance points (recommendation in PPG17, ref NSN1, NSN2, NSN3, NSN4, NSN6, NSN7)</p>	<p>Carry out access improvements at Main Car park and extension car park, to improve visitor experience.</p>	<p>1Quality 3 Green Infrastructure 4 Biodiversity</p>	<p>£35k</p>	<p>HBBC Capital (already agreed)</p>	<p>Cost implications.</p>

9. Wykin Park	Improve the biodiversity of the site. Increase allotment provision (recommendation in PPG17 ref PG1, PG2, PG3, PG4, PG5, PG7, PG8, CYP1, CYP2, CYP3, CYP4, CYP5, CYP6, CYP9)	Create areas of wildflower meadow at the site. Extend the current allotments.	1 Quality 2 Health 4 Biodiversity	£3k	Section 106 ref: 05/00648/FUL. £858 HBBC revenue/capital funding £2.5k	Support from public. Timescales needed to create wildflower areas.
10. Play area north of town Centre	Lack of play provision in this area of Hinckley (recommendation in PPG17 ref AGS1, AGS2, AGS4, AGS5)	Year 1 investigate potential of locating a new play area at Holliers Walk School.	1 Quality 2 Health	£60k	Funding for new play area may be required in year 2 if negotiations are successful.	Investigation/negotiations may not prove successful.
11. Battling Brook Corridor (including Odstone Close, Lochmore Close and Brodick Close)	Increase site quality through landscaping and access improvements (recommendation in PPG17 ref AGS1, AGS2, AGS4, AGS5)	Improve biodiversity of the site through bulb planting and tree planting, install site furniture, investigate link between Odstone Close and the canal (steps to perimeter road)	1 Quality 3 Green infrastructure 4 Biodiversity	£15k	15k Special expenses funding	Not all land under HBBC ownership. Investigations/negotiations may not prove successful.

106 Equipped play area in Westfields area of Hinckley.	Lack of play provision in this area of Hinckley. (recommendation in PPG17 ref CYP8)	Year 1 investigate co-use of school grounds for new play area.	1Quality 2 Health	£60k	Funding for new play area may be required in year 2 if negotiations are successful.	Investigations/negotiations may not prove successful.
13. Granville Road	Improve biodiversity of site (recommendation in PPG17 ref PG1, PG3, PG4, PG5, PG8, CYP1, CYP2, CYP3, CYP4, CYP5, CYP6, CYP9)	Introduce areas of bulb planting.	1 Quality 4 Biodiversity	£2.5k	Section 106 ref: 10/00847/FUL £2,228 unequipped. Ref: 10/00847 £7,785 formal, £10,831equipped Ref: 09/00870/FUL £1,635 equipped	106 money allocated for formal and equipped provision. Lack of space on this site for this type of provision. Requires liaison with developer.
14. Countryside Sites. (Manor Farm, Billa Barra Hill , Hill Hole Quarry)	Site interpretation. Lack of good quality signage on sites. Identified in SIP. (recommendation in PPG17 ref NSN1, NSN2, NSN3, NSN4, NSN6)	Improve site signage at Billa Barra Hill and manor Farm, reinstate and refurbish signage at Hill Hole Quarry.	1Quality	£10k	Possible section 106 allocated to National Forest site improvements. Possible funding through Stepping Stones grant fund. HBBC capital and revenue.	Lack of funding. Staff resources.

Year 2 (April 2015 – March 2016)

Site	Key issues	Recommended Actions	Green Space Development Plan Theme number/s	Cost Estimate	Potential Funding	Risk
1. Argents Mead	New leisure centre development will lead to a need and opportunity to redevelop the site. (recommendation in PPG17 ref PG1, PG2, PG3, PG4, PG5, PG6, PG7, PG8, CYP8,CYP9)	Landscaping improvements to existing sites including improvements around area of the Moat. New town centre play area in keeping with new leisure centre development.	1 Quality 2 Health 3 Green Infrastructure 4 Biodiversity	£200k (section 106 £116k equipped, £8k formal, 2.5k unequipped) £73k HBBC capital	Section 106 ref: 10/00505/OUT £95,752 equipped. Plus further £20,300 for equipped provision from other developments. Refs: 05/0121/FUL, 04/01165/FUL, 04/01317/COU, 04/01168/FUL, 03/00685/OUT, 03/00354/COU, 03/01069/COU 08/00884/FUL, 09/00884/FUL. £2,643 for unequipped provision refs: 12/00563/COU, 11/00480/FUL, 08/00884/FUL, 09/00884/FUL and £7,864 for formal provision refs: 09/00884/FUL, 08/00884/FUL. £73k Further funding from Special Expenses, capital, further 106)	Lack of public support. Lack of funding.
2. Play area north of town Centre	Lack of play provision in this area of Hinckley (recommendation in PPG17 ref CYP8)	Implement installation of new play area if agreement can be reached.	1 Quality 2 Health	£60k	Section 106. No current agreement within this area. HBBC capital funding, special expenses funding.	No agreement can be reached with landowner, lack of available funding.

3. Equipped play area in Westfields area of Hinckley.	Lack of play provision in this area of Hinckley. (recommendation in PPG17 ref CYP8)	Implement installation of new play area if land can be identified and access agreed.	1 Quality 2 Health	£60k	Section 106. No current agreement within this area. HBBC capital funding, special expenses funding	No agreement can be reached with landowner. Lack of available funding.
4. Barlestone Drive	Improve quality score through small scale improvements (recommendation in PPG17 ref AGS1, AGS5)	Carry out bulb planting, tree planting and landscaping. Install new site furniture.	1 Quality 4 Biodiversity	£6k	HBBC capital, special expenses funding	Lack of support from local residents
5. Wykin Linear Park	Improve quality score through small scale improvements (recommendation in PPG17 ref AGS1, AGS4, AGS5)	Carry out bulb planting, install new site furniture.	1 Quality 3 Green Infrastructure 4 Biodiversity	£2k	HBBC capital, special expenses funding	Lack of support from local residents
6. S.W. Hinckley/lower Coventry Road	Lack of grass pitch provision. (recommendation in PPG17 ref STP1)	Investigate available land for installation of football pitch.	1 Quality 2 Health	Officer time for initial investigation. Budget will then depend on quality of land available.	HBBC capital/revenue, 106, special expenses.	Lack of land available. No willingness from people to sell or negotiate with regards to land.

7. N.E. Hinckley	Lack of grass pitch provision. (recommendation in PPG17 ref STP1)	Investigate co-use of school fields for grass pitch, other possible areas of land for siting a grass pitch.	1 Quality 2 Health	Officer time for initial investigation. Budget will then depend on quality of land available.	HBBC capital/revenue, 106, special expenses.	Lack of willingness from schools, no suitable land available.
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Year 3 (April 2016 – March 2017)

Site	Key Issues	Recommended Action	Green Space Development Plan Theme number/s	Cost Estimate	Potential Funding	Risk
1. Clarendon Park	Current play area is becoming dated, lack of overall infrastructure to the site. Improvements needed to increase quality score of the site. (recommendation in PPG17 ref PG1, PG2, PG3, PG4, PG5, PG6, PG7, PG8, CYP1,CYP2 CYP3, CYP4, CYP5, CYP6, CYP9)	Develop the site as a community park, new equipped play area, pathways and landscaping.	1Quality 2 Health 3 Green Infrastructure 4 Biodiversity	£150k	Section 106 ref: 12/00646/FUL £725.40, 05/01191/FUL £858, also potential large amount from residential development on adjacent site on Coventry rd. (No details at this time). HHBC capital and special expenses funding	Lack of funds.

2. Ashby Road Cemetery	Improve quality of the site through site improvements and development. (recommendation in PPG17 ref CC2, CC3)	Develop areas of wildflower meadow and bulb planting in natural burial area, new pathways, new kerb section in cemetery extension, tree planting and access improvements.	1 Quality 4 Biodiversity	£25k	Section 106 ref: 04/01369/OUT £798, 10/00834/EXT £1,871. £22.5k HBBC funding, Special expenses funding, further 106 funding.	Lack of funding.
3. Weston Close/ Leven Close	Improve quality Score through site improvements (recommendation in PPG17 ref AGS1, AGS5)	Tree planting and installation of bins and seating	1 Quality 4 Biodiversity	£4k	No 106 at this time. HBBC revenue/capital, Special expenses funding.	Lack of public support.
4. Waterside Park Green Spaces. (Beams Meadow, Long Meadow Drive and Paddock Way.	Scored low in PPG 17 study, Improve quality of sites (recommendation in PPG17 ref AGS1, AGS4, AGS5)	Improve landscaping, improve biodiversity of the area, investigate access to the pond area.	1Quality 3 Green Infrastructure 4 Biodiversity	£41k	Section 106 ref: 05/00132/FUL £798. £41k due on adoption to allow for necessary landscaping to rectify poor maintenance by the developer.	Sites not yet adopted.
5. Waterside Park Play area.	Increase play facilities for all ages.	Install new play equipment to enhance current	1Quality 2 Health	£40k	Section 106 ref: 05/00185/FUL £798, 05/00098/FUL £500	Site not yet adopted, public support.

	(recommendation in PPG17 CYP1, CYP2, CYP3, CYP4, CYP5, CYP6)	provision and provide for all ages.			HBBC capital, special expenses funding.	
6. Canal Way	Improve quality of site through small scale improvements (recommendation in PPG17 ref AGS1, AGS4, AGS5)	Create wildflower and bulb areas, further biodiversity improvements alongside the canal, install seating and bins.	1 Quality 4 Biodiversity	£4k	No section 106 at this time. HBBC capital/revenue.	Site not yet adopted.
7. Hinckley Town Centre Tree Planting	Improve the biodiversity and mitigate against the urban 'heat island'	Investigate and implement options for tree planting within Hinckley Town Centre. Possible free tree scheme, Street tree initiatives, green space tree planting.	1 Quality 2 health 4 biodiversity	£5 -£10k	HBBC capital/revenue, special expenses.	Needs the cooperation of other individuals and organisations.

Year 4 (April 2017 – March 2018)

Site	Key Issues	Recommended Action	Green Space Development Plan Theme number/s	Cost Estimate	Potential Funding	Risk
1. Hollycroft Park	Improve biodiversity of the site. Improve range of facilities to increase visitor numbers. Maintain Green Flag status (recommendation in PPG17 ref PG1, PG2, PG3, PG4, PG5, PG8)	Create new wildflower and bulb planting areas, New outdoor gym equipment, mini golf area.	1 Quality 2 Health 4 biodiversity	£25k	Section 106 ref: 07/00452/FUL £1,136, 08/00432/FUL £568 Unequipped, received. 10/00925/FUL £4,089, 10/00588/EXT £13,758 equipped not yet received. £5.5k from HBBC capital/revenue	Lack of support from public and Friends Group.
2. Langdale Park	Improve soft landscaping of the site. Improve the quality and range of facilities for users. (recommendations in PPG17 ref PG1, PG2, PG3, PG4, PG5, PG6, PG7, PG8, CYP1, CYP2, CYP3, CYP4, CYP5, CYP6, CYP9, OSF1, OSF2, OSF3, STP2, PITCHES 2)	Increase shrub, tree and bulb planting. Improve MUGA and cricket square, install outdoor gym equipment in suitable location.	1 Quality 2 Health 4 biodiversity	£25k	Section 106 ref: 09/01007/FUL £21,037 formal and £1,432 equipped received. £3k HBBC revenue/capital	Lack of support from public.

3. Brodick Road FRB and allotments	Improve access to the area (recommendation in PPG17 ref AGS1, AGS4, AGS5)	Landscaping improvements in area of flood retention basin. New bridge crossing to improve access.	1 Quality 2 health 3 Green Infrastructure	£10k	No section 106 at this time. HBBC capital/revenue, special expenses funding.	Land not in HBBC ownership
4. Trinity Vicarage Road	Low score in PPG 17 study, Improve landscaping to increase quality score. (recommendation in PPG17 ref AGS1, AGS4, AGS5)	New tree planting and bulb planting.	1 Quality 4 Biodiversity	£2k	HBBC revenue Section 106 ref: 11/00335/FUL £3,271 equipped	Lack of support from residents. 106 money allocated for equipped play. No equipped play required at this site, equipment was removed due to anti-social behaviour. Requires liaison with developer.
5. Harrowbrook Corridor	Poor quality landscaping, lack of site furniture, signage. (recommendation in PPG17 ref AGS1, AGS4, AGS5)	Improve landscaping, access improvements, bulb planting/biodiversity and signage.	1 Quality 2 Health 3 Green Infrastructure 4 Biodiversity	£5k	HBBC revenue/capital	Lack of support/funding.
6. Harwood Drive	Scored low on PPG17 study. Currently used for grazing land. (recommendation in PPG17 ref AGS1, AGS4, AGS5)	Investigate/consult on future options for the site. Continue to graze, create new allotment or wildlife area, dispose of site.	1 Quality, 2 health 4 biodiversity.	Initial discussions for future use of site will determine required budget.	HBBC capital/revenue	Lack of support for proposed changes from local residents.

7. Little pit and paddock areas.	Lack of access, possible strategic links to improve the green network. (recommendation in PPG17 ref AGS1, AGS4)	Investigate and negotiate access to these sites. Improve access to these sites for the public	1.Quality, 2.Health 3.Green infrastructure 4.Biodiversity.	£10k per site dependent on agreed actions.	HBBC capital/revenue, 106, special expenses.	No willingness from land owners to agree to access.
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This 5 Year action plan is a working document, and the timings of these projects may change depending on the resources available. In particularly the availability of funding and the need to move projects within this 5 year plan on receipt of section 106 funds from developers. The Service Improvement Plan (SIP) for the Green Spaces Section will be reviewed and updated on an annual basis to reflect the planned capital works for the next 12 months.

This action plan is looking at capital projects planned for the Green Spaces section over the next 5 years. The other priority areas of work as detailed in section 4 of the Green Space Development Plan, which are not covered by projects within this plan will be detailed within the SIP.

6. Financial requirements

		Capital Schemes					Revenue Schemes		
Year 13/14									
Projects	HBBC Capital	S106	External Funding	Special Expenses	Unidentified Funding	Total Cost	HBBC Revenue Scheme	S106	Total Cost
Richmond Park *	9,804	66,377	61,179			137,360			
Burbage Common *	66,210					66,210			
Netherley Court	562	9,438				10,000			
Granville Road						0	272	2,228	2,500
Totals	76,576	75,815	61,179	0	0	213,570	272	2,228	2,500
Year 14/15									
Projects	HBBC Capital	S106	External Funding	Special Expenses	Unidentified Funding	Total Cost	HBBC Revenue Scheme	S106	Total Cost
Preston Road	3,263	61,737				65,000			
Gowrie Close				15,000		15,000			
Stoneygate estate		568		24,432		25,000			
Rock Gardens	15,000	1,635		23,365		40,000			
Queens Park	15,000	27,533		21,467		64,000			
Richmond Park Phase 2	1,731	3,269				5,000			
Wykin Park						0	2,142	858	3,000
Battling Brook				15,000		15,000			
Countryside Sites	10,000					10,000			
Totals	44,994	94,742	0	99,264	0	239,000	2,142	858	3,000
Year 15/16									
Projects	HBBC Capital	S106	External Funding	Special Expenses	Unidentified Funding	Total Cost	HBBC Revenue Scheme	S106	Total Cost
Argents Mead		126,559			73,441	200,000			
Play Area N Hinckley					60,000	60,000			
Play Area Westfields					60,000	60,000			
Barlestone Drive					6,000	6,000			
Wykin Linear Park						0	2,000		2,000
Totals	0	126,559	0	0	199,441	326,000	2,000	0	2,000

Year 16/17

Projects
Clarendon Park
Ashby Road Cemetery
Weston Close
Waterside Open Spaces
Waterside Play area
Canal Way
Town Centre tree planting
Totals

Capital Schemes

HBBC Capital	S106	External Funding	Special Expenses	Unidentified Funding	Total Cost	
	1,583			148,417	150,000	
	2,669			22,331	25,000	
					0	
	41,000				41,000	
	1,298			38,702	40,000	
					0	
				10,000	10,000	
Totals	0	46,550	0	0	219,450	266,000

Revenue Schemes

HBBC Revenue Scheme	S106	Total Cost	
		0	
		0	
	4,000	4,000	
		0	
		0	
	4,000	4,000	
		0	
Totals	8,000	0	8,000

Year 17/18

Projects
Hollycroft Park
Langdale Park
Brodick Road
Trinity Vicarage
Harrowbrook Corridor
Totals

HBBC Capital	S106	External Funding	Special Expenses	Unidentified Funding	Total Cost	
5,449	19,551				25,000	
2,531	22,469				25,000	
				10,000	10,000	
					0	
5,000					5,000	
Totals	12,980	42,020	0	0	10,000	65,000

HBBC Revenue Scheme	S106	Total Cost	
	2,000	2,000	
Totals	2,000	0	2,000

* Schemes already approved

It is important that these financial requirements are reviewed on a regular basis. It is anticipated that much of the funding currently specified as unidentified in years 15/16, 16/17 and 17/18 will be allocated from future 106 agreements, although this cannot be guaranteed and possible funding from other external grants, HBBC capital, revenue or Special Expenses may need to be secured if these projects are to be successfully completed.

7. Risk Register

Key risks identified to the delivery of this plan are shown in the table below:-

Risk description	Mitigating actions	Owner	Net Risk
Lack of funding to deliver projects (capital and revenue)	Accurate monitoring and collection of s106 and other sources of funding (forecasting and receipt of)	Accountancy, Ian Pinfold, Planning	Amber
	Inclusion of projects within MTFS, and maintenance of funding for green spaces (dependent on Councils financial position)	Accountancy	Red
Loss of key personnel	Restructure key posts within grounds maintenance service to ensure resilience in service delivery	Ian Pinfold	Green
Reputation	Consultation and engagement strategy to be followed	Ian Pinfold	Green
Political	Engage local councillors in projects in their ward, and ensure they are fully briefed.	Ian Pinfold	Amber
In Partnership – inability to engage partners in delivery of strategy	Joint working at planning stage and resources to reduce barriers to partners contributing to actions.	Ian Pinfold	Red
Legal -			